

CF Cadillac
Fairview

RETAIL LEASING



WE ARE CANADA'S PREEMINENT RETAIL REAL ESTATE COMPANY.

We own and operate the country's top shopping centres in the most dynamic communities across major markets, featuring AAA retail properties from coast to coast.

Come grow with us.



CF AT GLANCE

16

shopping centres
across Canada

10

of the top 15

shopping centres
in Canada

**33 MILLION
SQ.FT.**

of leasable space

**OVER
200 MILLION**

people visit our
CF shopping centres
every year

\$29B

in assets under
management

> \$300

sales / sq.ft. higher
than the national
average

\$1,089

rolling 2024 Sales
Productivity per
sq.ft

**WHOLLY
OWNED**

by the Ontario Teachers'
Pension Plan

TRUE NORTH STRONG

PRODUCTIVITY

sales per sq.ft. in Canada is 4% higher than that in the USA, on average, with CF productivity ~40-50% higher than the US

17

sq.ft. of retail per capita compared to 25 sq.ft per capita in the US

50%

of Canada's population lives within its top 10 cities, concentrated into defined urban markets, leading to reduced space for commercial development

CANADIANS

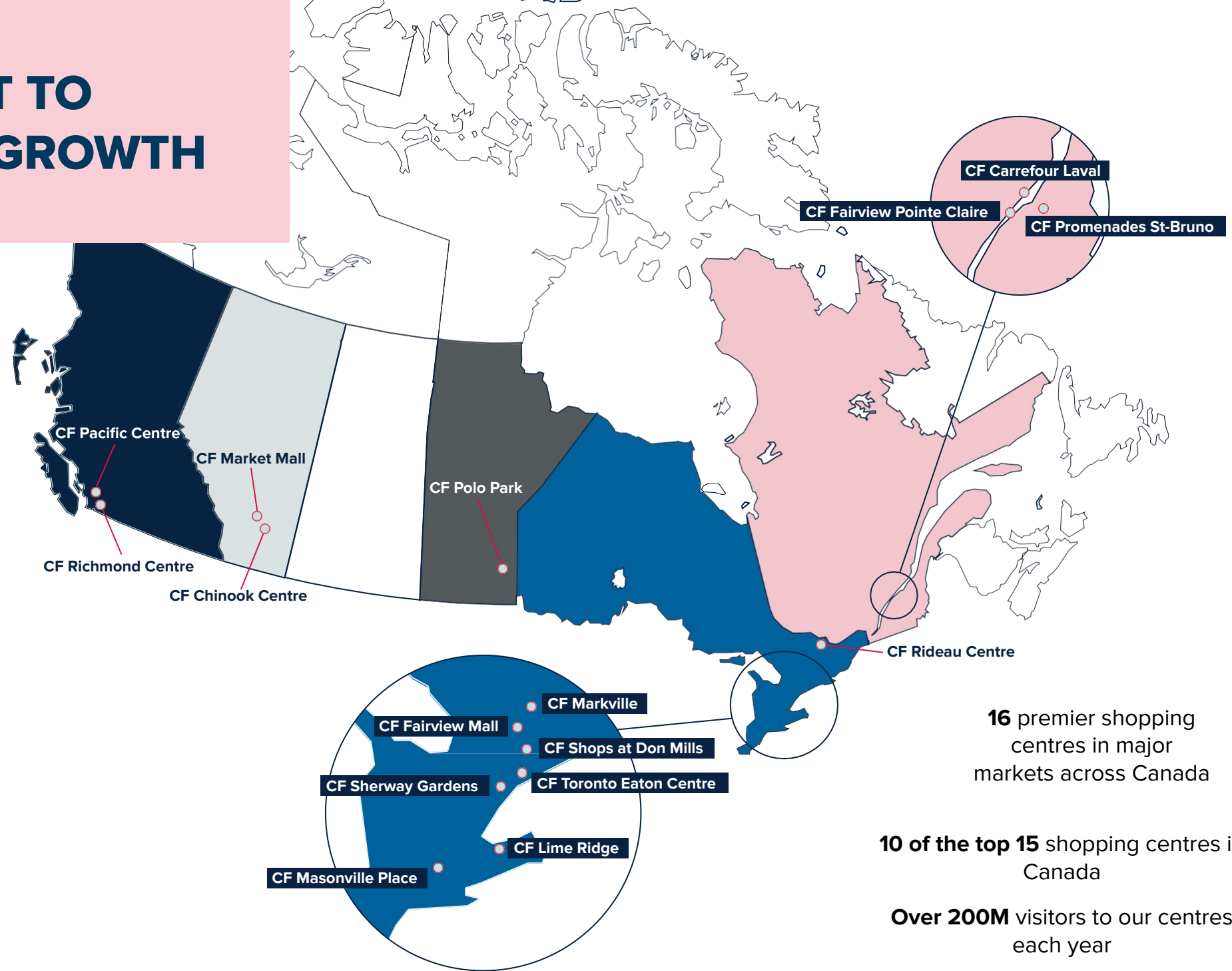
One third of Canadians live within a 20 minute drive to a CF shopping centre



OUR COMMITMENT TO INVESTMENT FOR GROWTH

	CMA*	Market Share by CF
BRITISH COLUMBIA	Vancouver	25%
ALBERTA	Calgary	53%
MANITOBA	Winnipeg	50%
ONTARIO	Ottawa	31%
	GTA	37%
	Hamilton	26%
	London	20%
QUEBEC	Montréal	35%

* CMA = Census Metropolitan Area



16 premier shopping centres in major markets across Canada

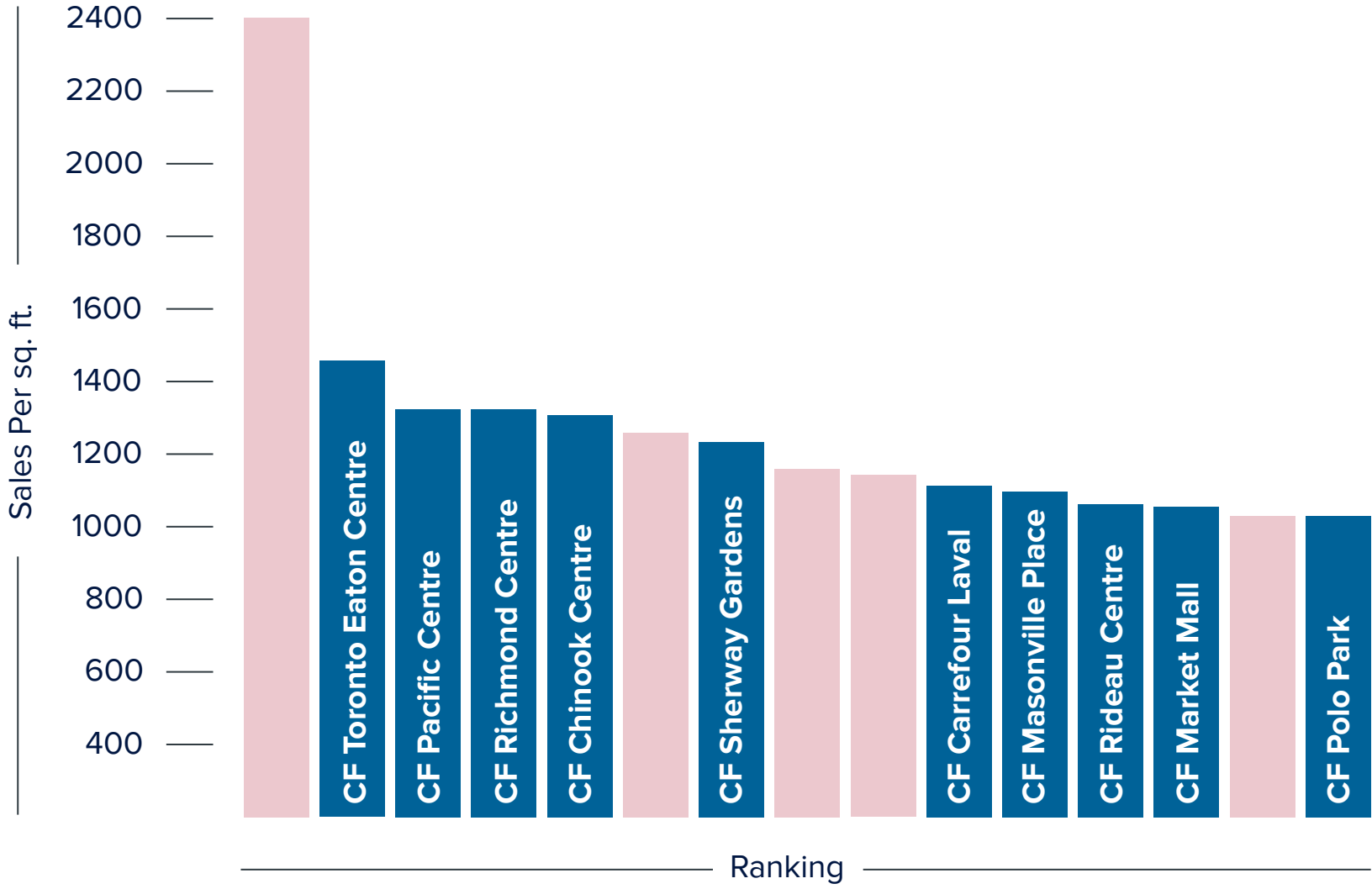
10 of the top 15 shopping centres in Canada

Over 200M visitors to our centres each year

\$1,089 sales per sqft

OUR STRENGTH IS IN OUR NUMBERS

We are proud owners of 10 of the top 15 most productive centres in the country



PARTNER TO SOME OF THE WORLD'S BEST BRANDS

We're committed to investing for growth



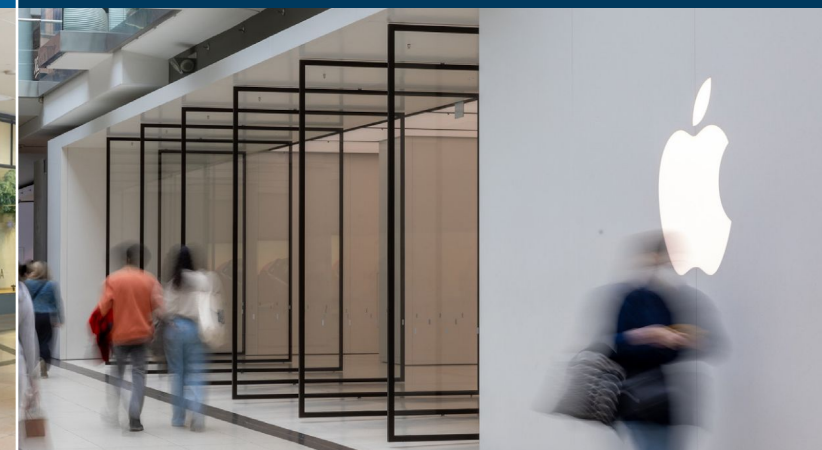
Located at 10 out of 16 CF properties



ARITZIA Located at all 16 CF properties



Located at 13 out of 16 CF properties



Located at all 16 CF properties



Located at 13 out of 16 CF properties



Opened first Canadian flagship at CF Toronto Eaton Centre.
Located at 11 out of 16 CF properties.



TOGETHER WE'RE INVESTING IN THE FUTURE



CF Richmond Centre

The transformation of a world class shopping centre into a world class master planned destination with something for everyone; boutique street front shopping districts that complement international brands. A thriving mixed use community development over 27 acres with 2,000 units of residential living.



CF Sherway Gardens

CF Sherway Gardens will see its peripheral parking lands transformed into a vibrant, complete community supported by new buildings containing a mix of residential, office and retail uses. A range of new parks, open spaces, and pedestrian and cycling connections will surround one of Canada's most successful shopping centres.



CF Fairview Mall

CF Fairview Mall intensification plan will see approximately 1.1 million square feet of mixed-use development, which will consist of residential, retail, office and amenities. A new pedestrian urban plaza, the "Village Green" will be situated between the TTC and the residential buildings, providing much improved pedestrian access for the entire community living, working, and shopping in the area.

PARTNERING TOGETHER TO DRIVE AWARENESS AND TRAFFIC

We invest in compelling experiences that set us apart and inspire more people to visit us

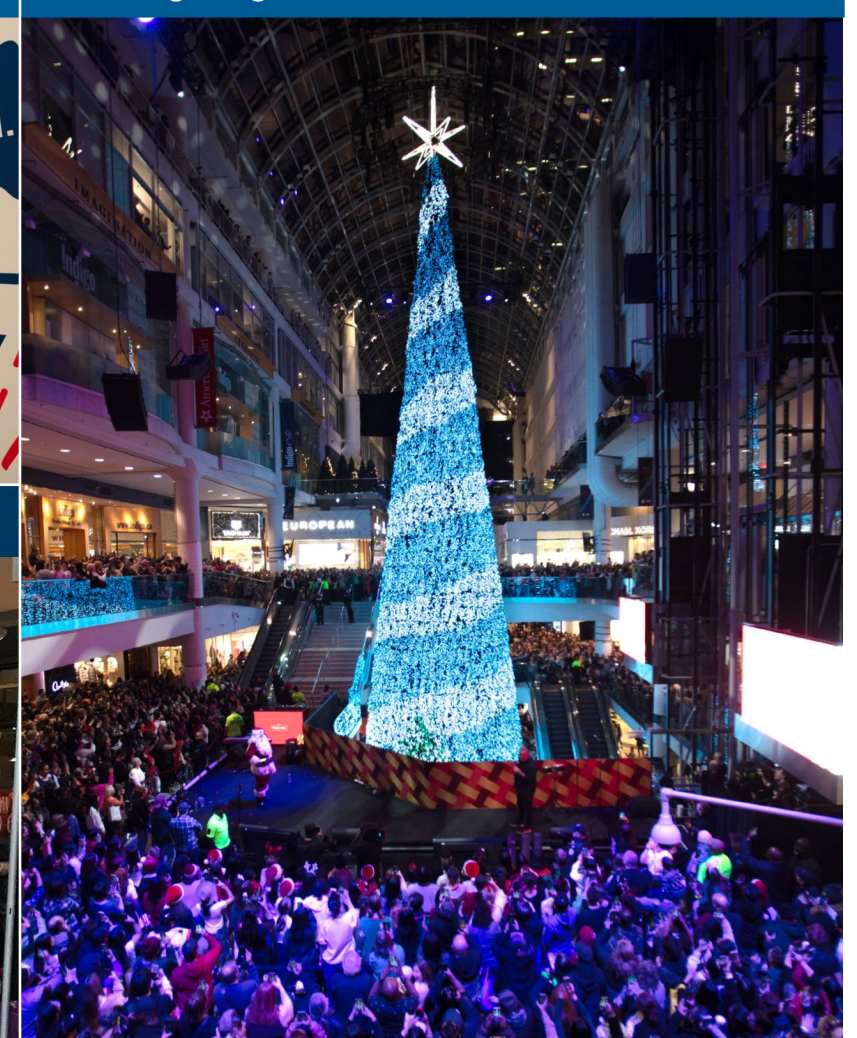
Pride Market



Creative Entertainment



Tree Lighting



Lunar New Year



ESG AT CF

We take our Environmental, Social and Governance (ESG) commitments seriously; In 2023 we exceeded our targets and we're proud to have received recognition for our ESG progress



50 BOMA best
certified properties







G R E S B

Ranked #1 amongst our peer group* for the third consecutive year and fourth time overall

*NA - Diversified - Office/Retail/Core

TARGET

RESULT

EMISSIONS	Net zero emissions before 2050 35% reduction by 2030 vs 2017	 59% CO2 reduction since 2008 17% CO2 reduction since 2017
ENERGY	1-3% reduction per year 6% consumption reduction vs. 2019	 6% consumption reduction vs. 2019
WATER	6% consumption reduction vs. 2019	 25% reduction since 2019
WASTE	70% diversion rate at our retail properties	 77% diversion rate for retail

MEET YOU THERE

The **best** locations.

The **greatest** retailers.

The most **valuable** shoppers.

The **experiences** that drive traffic.

The investments that drive **opportunities**.





Meet you there.

cfretail.ca